



# Benchmarking Innovation Policies of Leading Countries



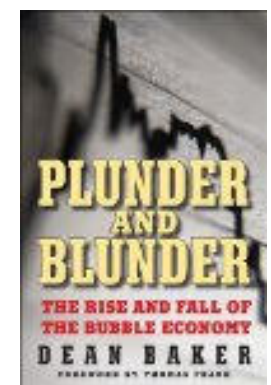
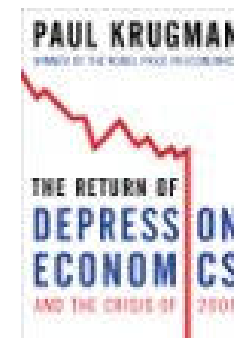
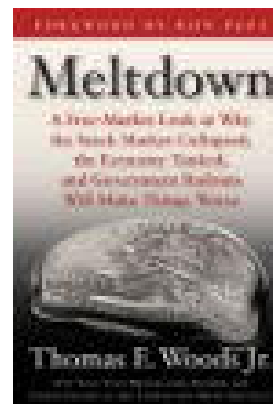
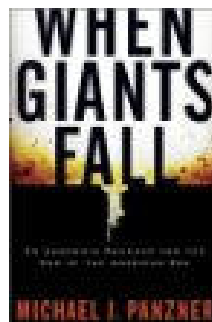
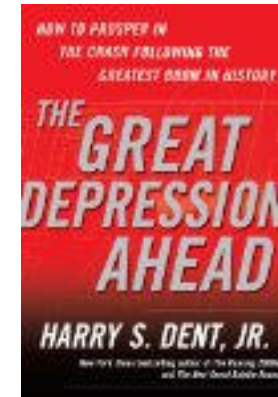
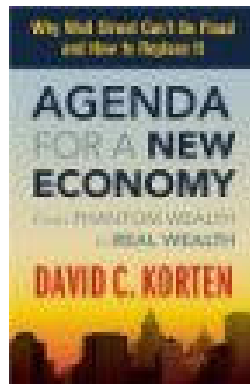
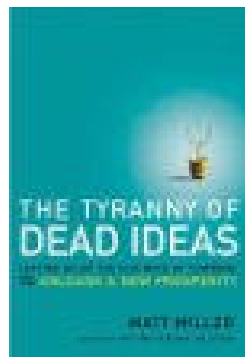
28 September 2009

Debra M. Amidon  
Founder and CEO  
ENTOVATION International Ltd.





# Today: New Economics Books – Any Good News?!



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# Why the Trapeze Parable?



<http://video.about.com/adventuretravel/Trapeze-School.htm>

<http://www.newyork.trapezeschool.com>



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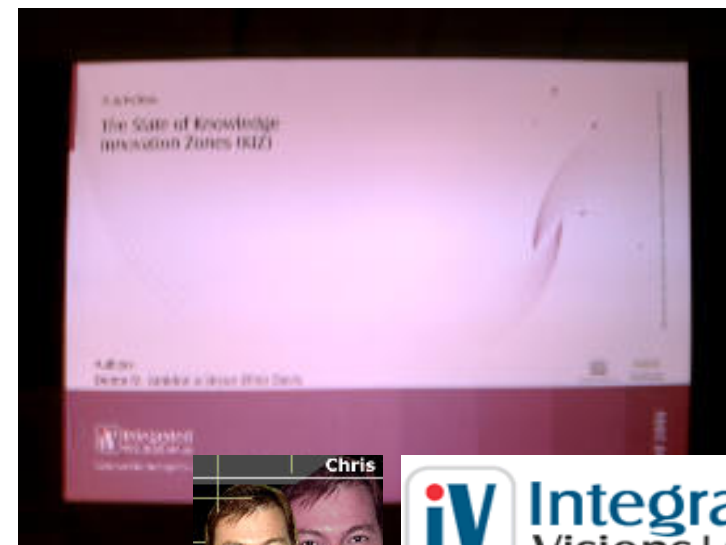




# Explicit Study of KIZ: Phase I – Background



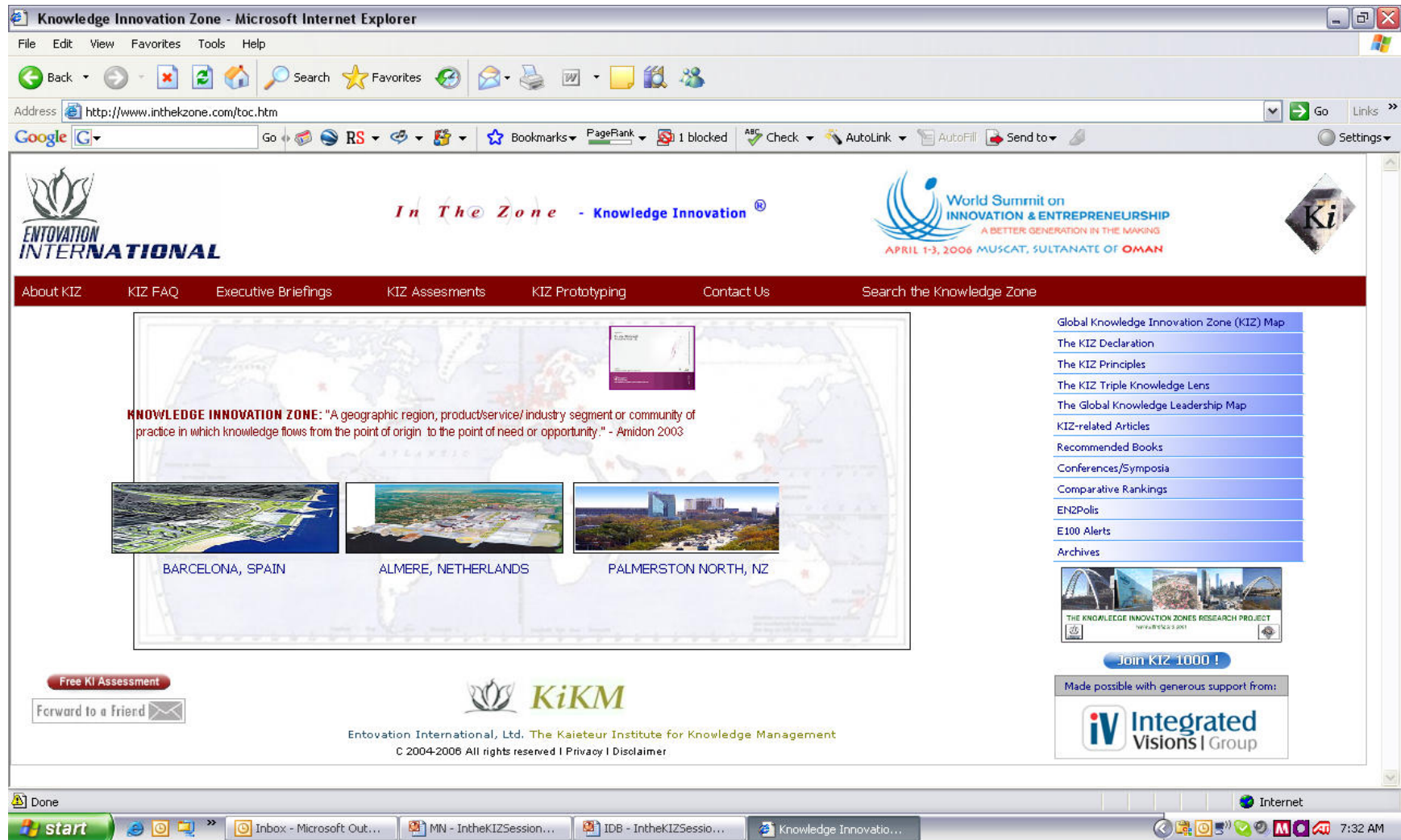
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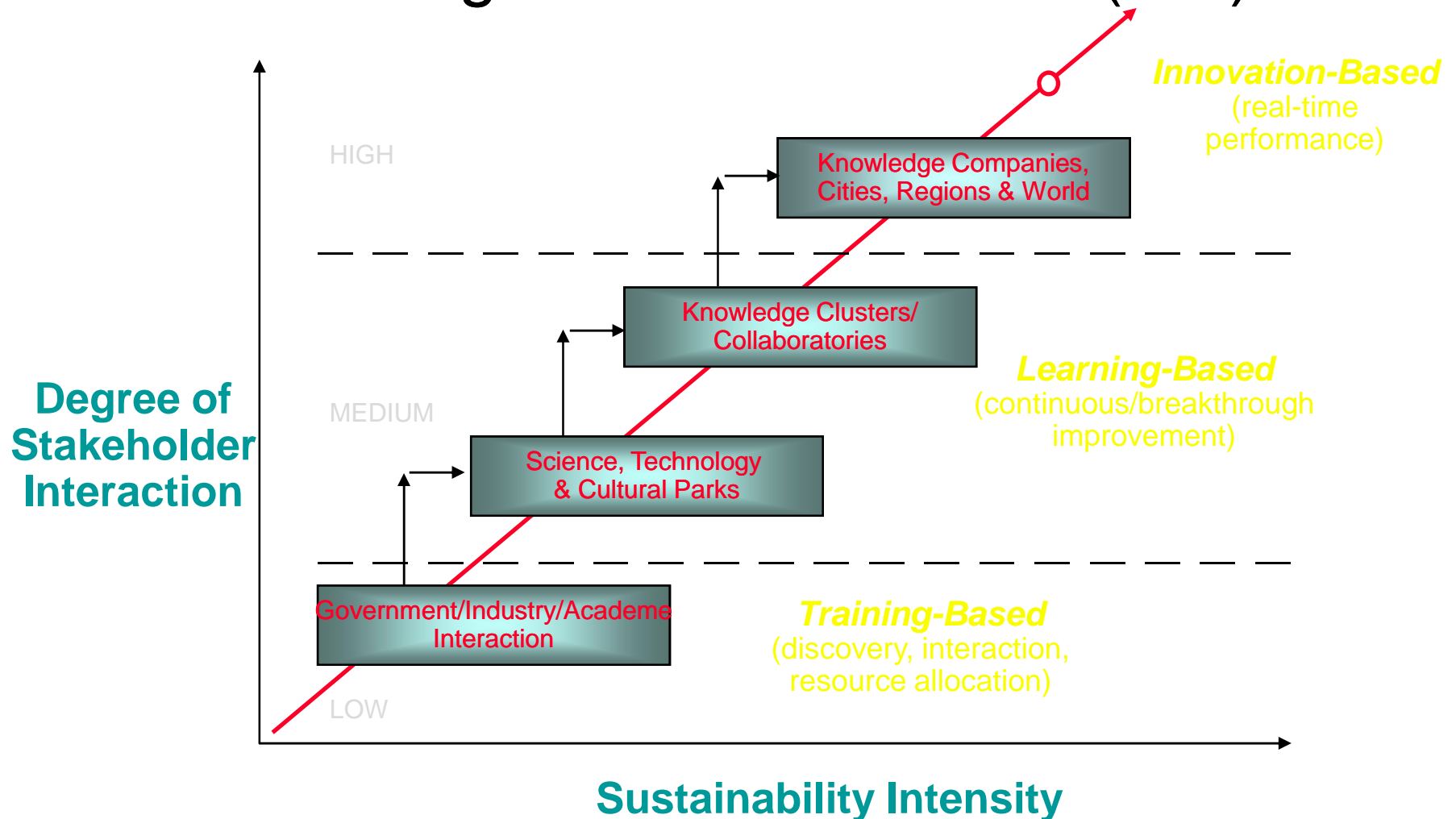
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# Formation of Knowledge Innovation Zones (KIZ)





# A Knowledge Innovation® Zone (KIZ)

*A world-wide phenomenon*

- Physical Geography – Knowledge Park, Region, Corridor, Internet Village, Innovation Nation...
- Industry Geography – Companies, Clusters, Collaboratories
- Cyber Geography – Virtual Space





## KNOWLEDGE INNOVATION ZONES – A WORKING TAXONOMY



### A. Knowledge Economy Centric Visions

Knowledge City	City Of Knowledge	City Of Knowledge Industry	Ideopolis	Knowledge Ring
Knowledge Economy Initiative	Knowledge Society	Knowledge Harbour	Knowledge Port	Knowledge Neighbourhood
Knowledge Village	Knowledge District	Knowledge Estate	Knowledge Town	Knowledge Region
Knowledge Zone	Knowledge Oasis	Knowledge Valley	Knowledge Island	Knowledge Pearl
Intellectual Capital	Knowledge Hub	Knowledge Cluster	Knowledge Capital	Knowledge Metropolis
Knowledge Land	Megalopolis	Megacity	Learning City	Knowledge Nation
Education City	Kognopolis	Knowledge Sector	Knowledge Polis	Knowledge Coast

### B. Creative Economy Centric Visions

City Of Culture	Idea City	Creative City	Creative Region	Creative District
Creative Town	Creative Coast	Creative Cluster	City Of The Arts	

### C. Techno (ICT) Centric Visions

Smart City	Smart Community	Intelligent City	Teleport	Telecity
Wired City	Digital City	Electronic City	ICT Park	Science City
Technopolis	Science Park	Info City (Information City)	E-City	Innovation City
New Century City	Knowledge Park	Silicon Valley	Future Polis (Futuropolis)	Biopolis
Ecocity	Nano City	E-Tropolis	Aerotropolis	

### D. Idealistic & Utopian Visions

City Of The Future	City Of The Next Century	"Future" Ville ( eg. Auroraville)
H2PIA		

### E. Virtual Knowledge Cities

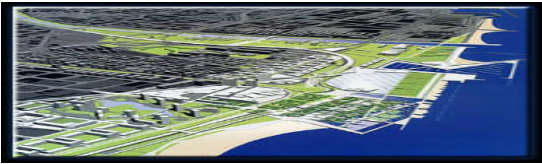
Cyber City	Virtual Village	Knowledge Grid	Knowledge Gateway	Virtual Knowledge City
EN2POLIS				

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# KNOWLEDGE INNOVATION ZONES

## *A Sampler*



**BARCELONA, SPAIN**



**ALMERE, NETHERLANDS**



**PALMERSTON NORTH, NZ**



**TIANJIN ECONOMIC ZONE  
TIANJIN, CHINA**



**DUBAI, UAE**



**CIUDAD DE SABER, PANAMA**



**CALGARY, CANADA**



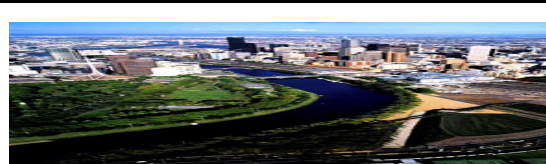
**SILICONVALLEY, CALIFORNIA**



**MANCHESTER, UK**



**LEUVEN, BELGIUM**



**MELBOURNE, AUSTRALIA**



**JOBURG, SOUTH AFRICA**



A world map with a grid of latitude and longitude lines. Red dots are placed on the map to indicate specific locations. The dots are concentrated in North America (USA and Canada), Europe, and East Asia (China and Japan). There are also a few dots in South America, Africa, and Australia.

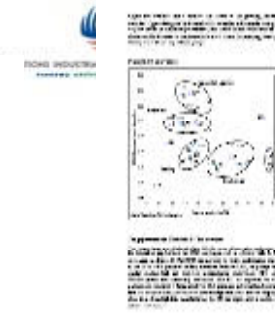
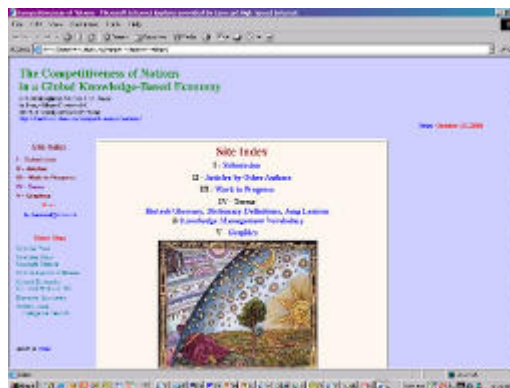
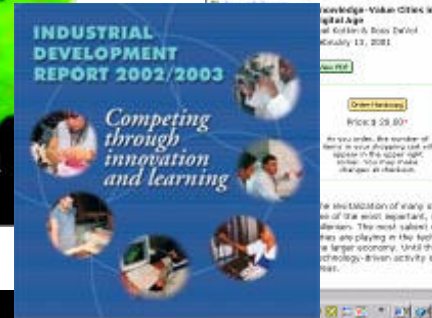
[illegible]



# Some KIZs are better than others...



[www.inthekzone.com](http://www.inthekzone.com)

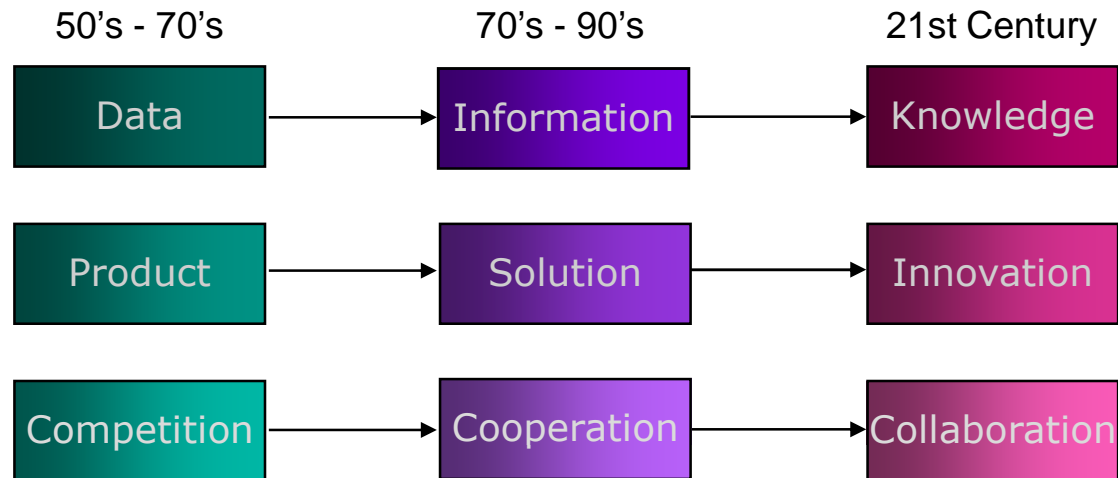




# 3 Laws of Knowledge Dynamics



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(00000000, 00000000 0000  
00000000-00000000 000000)



- 1 Knowledge** – in the form of Intellectual Capital (IC) - is a multiplier of economic wealth.
- 2 Innovation Value** is created when knowledge moves from origin to the point of highest need or opportunity.
- 3 Collaboration** for mutual leverage provides best utilization of tangible and intangible resources.





# Feature: US



Research Technology Park



Austin, TX



SAN JOSE IS THE WORLD'S **MOST KNOWLEDGE COMPETITIVE ECONOMY**"  
World Knowledge Competitiveness Index (WKCI)  
- published by Robert Huggins Associates



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## IDEAS Boston



[The Boston History Collaborative](#)

[The Innovation Odyssey - 400 Years](#)

[The Boston Foundation](#)

[The Boston Indicators Report](#)

- [Creativity and Innovation: Bridge to the Future](#)

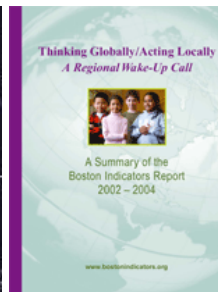
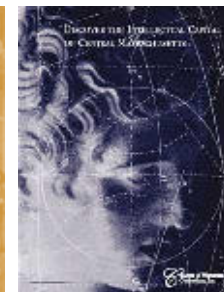
- [The Wisdom of our Choices Indicators of Progress, Change and Sustainability](#)

- [The Massachusetts Technology Collaborative 2003 Indicators](#)

[Metro Future](#)

[The Boston Historical Society 'Venture Philanthropy'](#)

[The Colleges of Worcester Consortium's Intellectual Capital Impact Study](#)



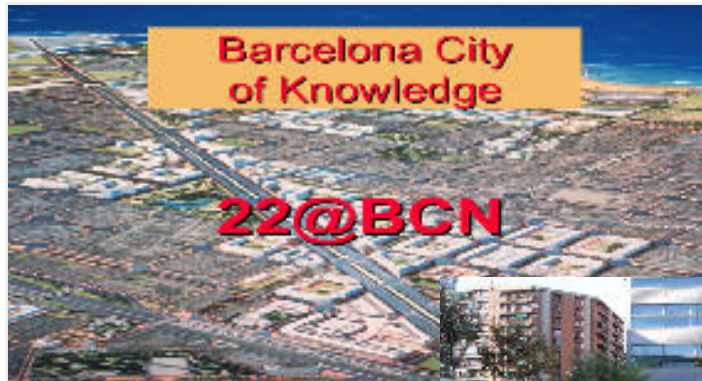
A journey...



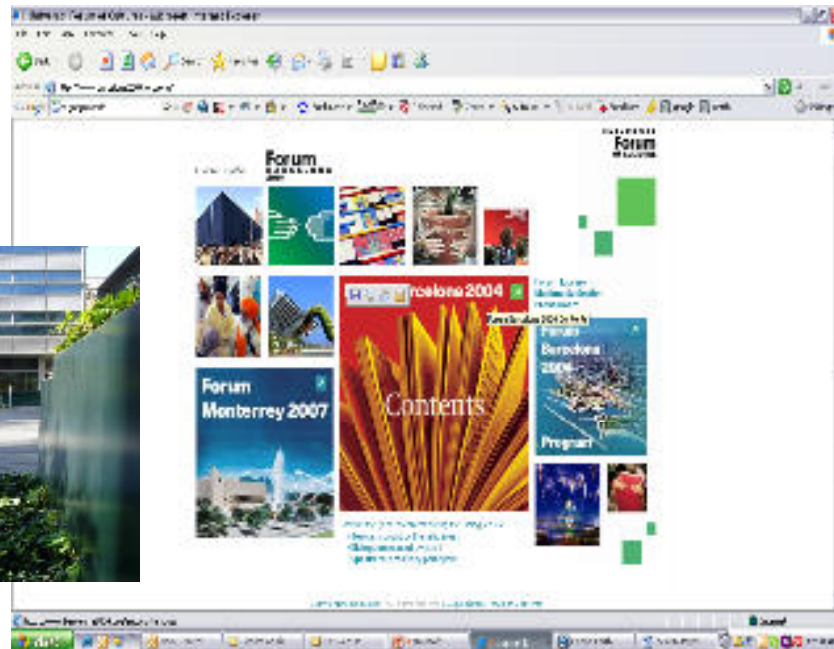
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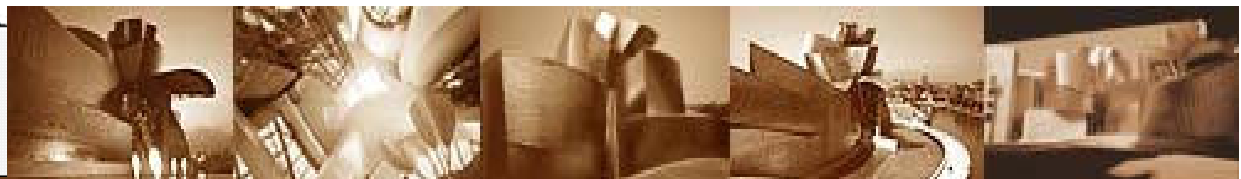
# Feature: Europe



Barcelona Activa



Bilbao, Spain



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# Feature: Africa

“Progress through partnership. Progress through people.”



## Knowledge economy initiatives – is South Africa on board?

*“In today's knowledge-driven economy, countries can no longer depend on natural resources alone to be globally competitive. Rather, the knowledge and resourcefulness of its people and its rate of innovation as a fundamental source of economic growth is what sets a country apart.”*



## Mauritius



Scheduled to be the 1<sup>st</sup>  
wireless country in the world.



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# Feature: Asia

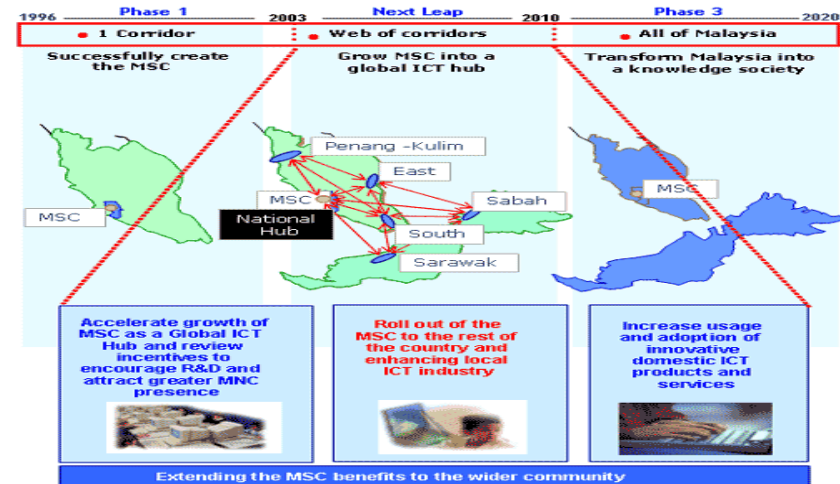


Yokohama: A City With Its Eyes on the Future



Yokohama has been one of the world's most innovative urban development projects ever since it opened 140 years ago. Today, the city is a complete non-automobile city. The city's population is 3.5 million, and it has the highest number of high-tech companies in the world. The city is a model of the future, and it is a city that is always looking ahead.

Malaysia Innovation Corridor



**Island City** - a model city of the future  
Fukuoka is a model city of the future. It is a city that is always looking ahead. The city is a complete non-automobile city. The city's population is 1.5 million, and it has the highest number of high-tech companies in the world. The city is a model of the future, and it is a city that is always looking ahead.

Island City –  
Fukuoka, Asia  
and the rest of the world

Incheon, South Korea – Virtual Models

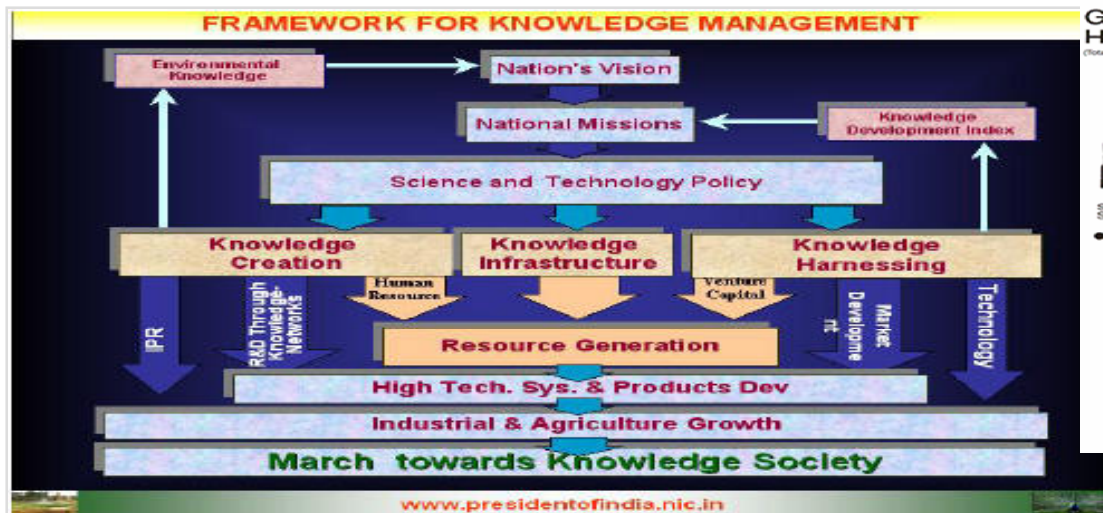


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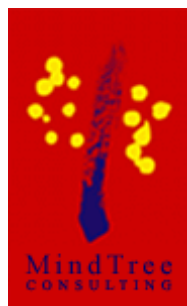
# Feature: India

“The Commission will advise the Prime Minister on matters relating to institutions of knowledge production, knowledge use and knowledge dissemination. The mandate of the Commission is to **sharpen India's 'knowledge edge'**’.



## Genome Valley Hyderabad

(Total Area : 600 Sq Kms.)



*“Tomorrow’s societies will be knowledge societies.  
Tomorrow’s markets will be knowledge markets.  
Tomorrow’s wars will be fought not by the conventional weapons.  
They will be fought in the knowledge markets with the new weapons  
called information and knowledge.” - R. A. Mashelkar, Economics of Knowledge*



Confluence  
2006

Win in the flat world  
Find out how at Confluence 2006

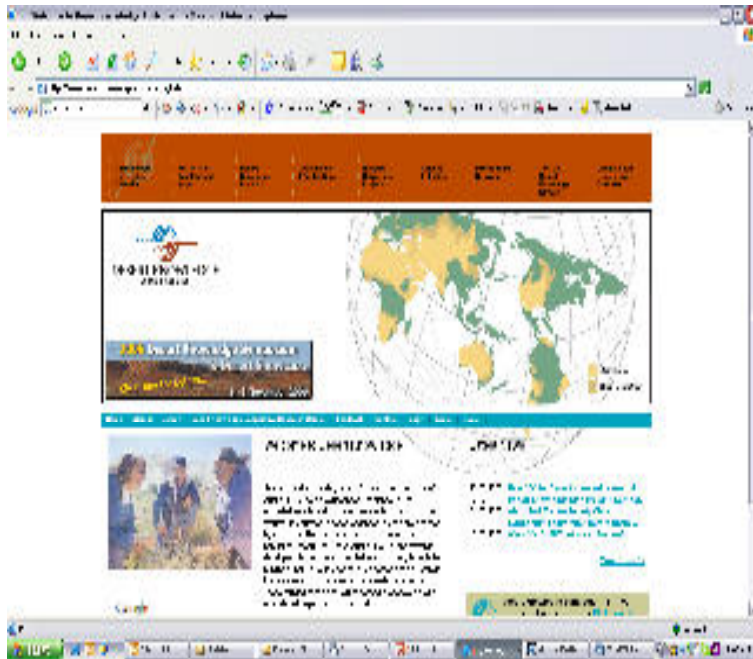


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# Feature: Down Under

Desert Knowledge Australia

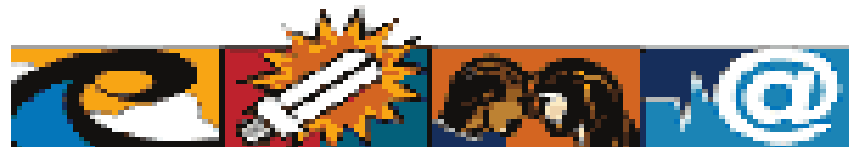


Building networks and partnerships across Australia to create an economic and socially sustainable future.

A national research network linking local and indigenous and local knowledge with science and education to improve desert livelihoods.



New Zealand: Catching the Knowledge Wave



knowledge wave trust



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# Feature: Middle East



Dubai Knowledge Village



Abu Dhabi - CERT



Knowledge Oasis Muscat (KOM) - Oman



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# KAUST





# National Innovation Ecology





# External Indicators Inventory

Figure #	Examples Of Available Statistical Sources	What They Measure	Knowledge Economy & Business	Knowledge Society, Community, & Culture	Knowledge Organization, Infrastructure, & Environment
			Where They Have Been Applied		
	World Economic Forum	<ul style="list-style-type: none"> <li>Global Competitiveness Report Index</li> <li>Network Readiness Reports</li> </ul>	■	■	■
	United Nations	<ul style="list-style-type: none"> <li>Millennium Goals</li> <li>Statistical Databases</li> </ul>		■	
	UNIDO	<ul style="list-style-type: none"> <li>Competitive Industrial Performance (CIP) Index</li> </ul>	■		
	World Bank	<ul style="list-style-type: none"> <li>Knowledge Assessment Methodology (KAM)</li> </ul>	■	■	■
	OECD	<ul style="list-style-type: none"> <li>Science, Technology, &amp; Industry Scoreboard</li> </ul>	■		■
	UNESCO	<ul style="list-style-type: none"> <li>Report On The Knowledge Society</li> <li>Cultural statistics</li> </ul>		■	
	Milliken Institute	<ul style="list-style-type: none"> <li>Various Reports</li> </ul>	■		
	Robert Huggins Associates	<ul style="list-style-type: none"> <li>WICI - World Knowledge Competitiveness Index</li> </ul>	■		
	Booz Allen Hamilton	<ul style="list-style-type: none"> <li>Global Innovation 1,000</li> </ul>	■		■
	Regional Indexes	<ul style="list-style-type: none"> <li>eg. The Silicon Valley Index</li> </ul>	■		■
	Country Statistical Agencies	<ul style="list-style-type: none"> <li>eg. Statistics Canada</li> </ul>	■	■	■
	City Annual Reports	<ul style="list-style-type: none"> <li>eg. Boston Foundation Indicators</li> <li>Toronto</li> <li>Melbourne</li> </ul>	■	■	■
	European Union	<ul style="list-style-type: none"> <li>Trend Chart-Innovation Policy in Europe</li> </ul>	■	■	■
	EUROSTAT	<ul style="list-style-type: none"> <li>European Innovation Scoreboard</li> <li>Various Euro-Indicators</li> </ul>			
	IMD Business School (Lausanne)	<ul style="list-style-type: none"> <li>World Competitiveness Yearbook</li> </ul>	■		
	WIPO - World Intellectual Property Organization	<ul style="list-style-type: none"> <li>Industrial Property Statistics</li> </ul>	■		■
	ipio	<ul style="list-style-type: none"> <li>The Patent Scorecard</li> </ul>	■		■
	The Economist	<ul style="list-style-type: none"> <li>Innovation Awards</li> </ul>	■		■
	- Intelligence Unit	<ul style="list-style-type: none"> <li>Quality Of Life Index</li> </ul>			■

Compiled by Steven Davis [www.kimcore.com](http://www.kimcore.com)  
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# External Indicators Inventory (cont'd)

Figure #		Knowledge Economy & Business	Knowledge Society, Community, & Culture	Knowledge Organisation, Infrastructure, & Environment
Examples Of Available Statistical Sources	What They Measure			
<b>Indicators</b>		<b>Where They Can Be Applied</b>		
Marwan Himmeh Resource Consulting	Global Quality Of Living Reports/Survey	■	■	■
International Living	Quality Of Life Ranking	■	■	■
Cultural Initiatives Silicon Valley	Creative Community Index	■	■	■
Richard Florida	Creativity Index	■	■	■
USA Center For Digital Government	Digital Cities Survey			■
W2i	W2i Wireless Communities Best Practices Awards			■
Intelligent Community Forum	Intelligent Communities & Smart 21 Awards			■
Anholt-GMI	Nation Brands Index	■		■
Global 100	Top Most Sustainable Corporations In The World			
Competitiveness Councils	Various Countries Reports	■		
New Economy Index	The New Economy Index	■		
TNS-Global FORTUNE Reporter	Global Reputation Survey	■		
A.T. Kearney FDI Confidence Index	Corporate Reputation Index	■		
	FDI Confidence Index	■	■	■
The International Sustainability Indicators Network	Sustainability Indicators	■	■	■
Global Reporting Initiative	Sustainability Indicators			
Moder Research	Report On The Arab Knowledge Economy	■	■	■
ITU - International Telecommunications Union	Statistics & Analysis			■
International Labour Organization (ILO)	World Employment Report	■	■	
	Global Employment Trends			
	Labour Market Indicators			
World Trade Organization	Annual International Trade statistics	■		
World Tourism Organization	World Tourism statistics	■	■	■

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## THE TRIPLE KNOWLEDGE LENS MODEL



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# *KIZ Findings:* Knowledge-Based ECONOMY



- The KIZ Phenomenon is growing rapidly
- A dynamic and fast-growing new market-space
- KIZ – company, country, and virtual - have the potential to deliver superior economic development and growth.
- KIZ should become a greater strategic priority now.
- Regions are becoming major KIZ hubs in the expanding global economy.
- There is a real need for performance measures.
- There exists a problematic understanding and leadership gap.
- There is a significant risk of failure to realize targeted KIZ goals.
- To be more successful, leaders and stakeholders must adopt the right KIZ mind-frame.





# *KIZ Findings:*

## Knowledge-Based SOCIETY

Relationship  
Capital

KNOWLEDGE COMMUNITY,  
CULTURE, AND SOCIETY



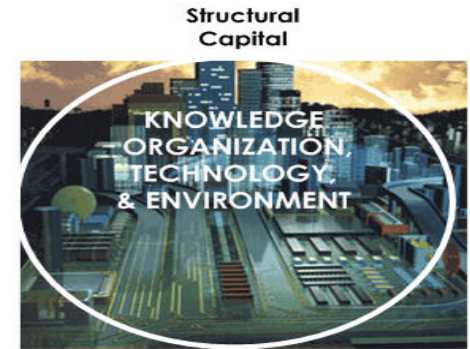
- Explosion of KIZ – company and country – business development incubators and accelerators.
- Knowledge entrepreneurs need to know how to manage intangibles, knowledge-based design, business models, markets and IP.
- Real Estate-driven KIZ need a more balanced KIZ analysis and planning to be successful.
- Every business is now a knowledge-driven business
- KIZ clustering - talent, teams, and technology – have greater potential to spur economic growth.
- Creative arts and culture are now powerful economic drivers, not just a not-for-profit market niche.
- An abundant and infinite economy opens vast new spaces for value and wealth-creation.
- Present measuring indicators, accounting systems, heritage assets are in serious need of improvement.





# *KIZ Findings:*

## Knowledge-Based INFRASTRUCTURE

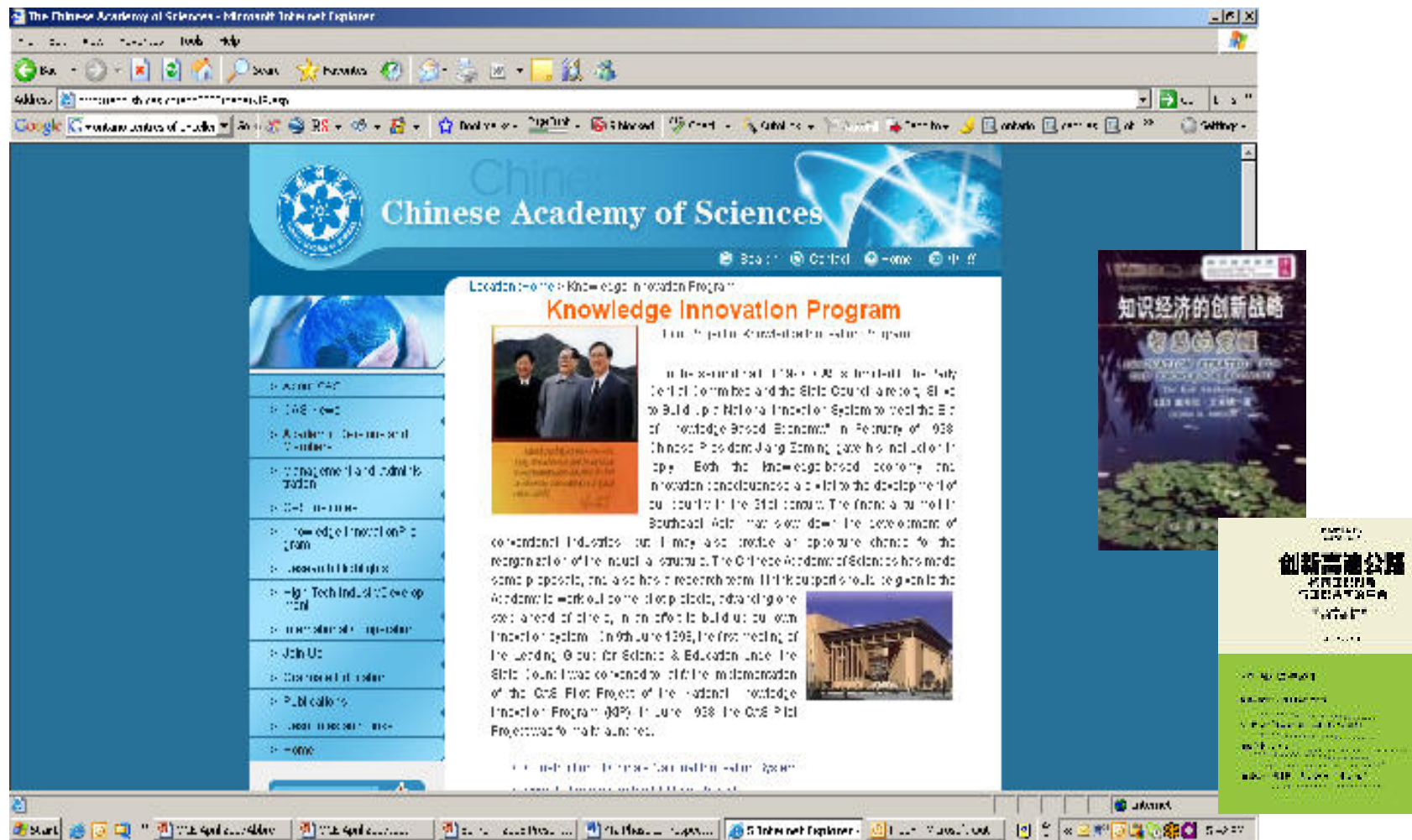


- Web 2.0 – including widespread use of media and personal networks – exploded the use of intranets and extranets providing increased stakeholder interaction.
- There is a growing importance on place branding.
- ICT is a means, not an end; now intimately coupled with innovation.
- Open innovation has become the standard.
- Artfully re-creating our urban landscape has major economic benefits given the migration to cities.
- Sustainability reporting has had an impact on environmental initiatives and the wide acceptance thereof.
- Accelerated use of mobile communications has leveled the economic playing field.
- Social Network Analysis (SNA) has emerged as one of the most important tools of the Knowledge Economy for the public and private sectors.
- The era of the globalization of the individual has arrived.





# Knowledge Innovation - A Chinese cornerstone...





# Knowledge Innovation® in the mainstream of India...

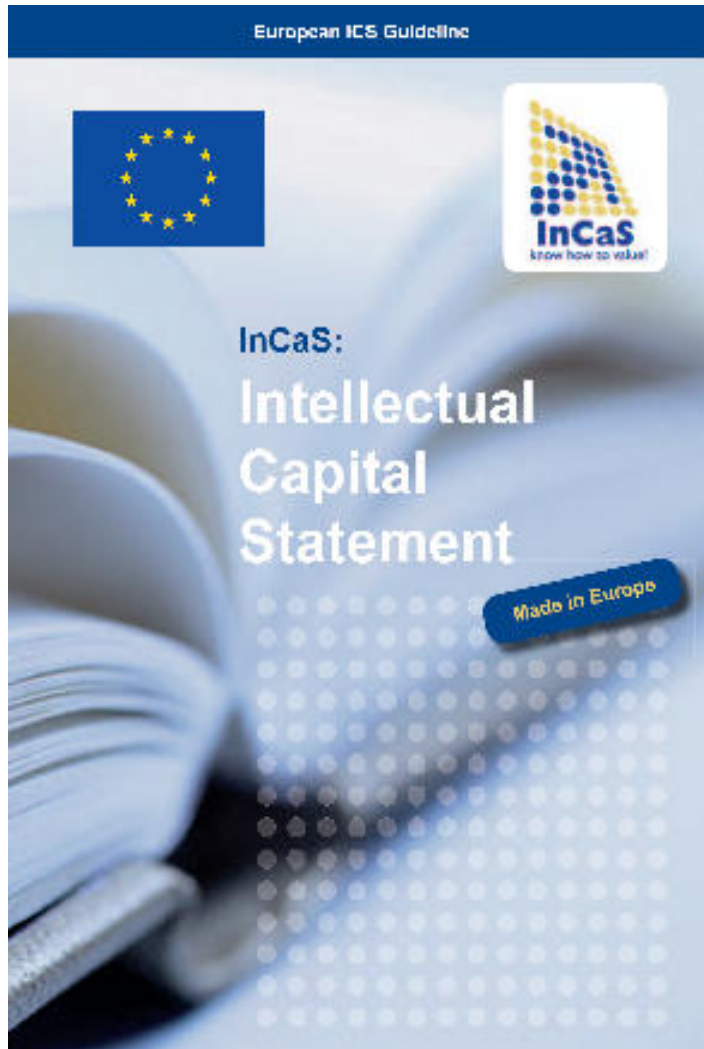


- ✓ Indian IT-ITES industry has grown at a CAGR of over 28 per cent since FY 1999-2000; industry's contribution to the national GDP has risen from 1.9 per cent in FY 1999-2000 to a projected 4.8 per cent in the current fiscal.
- ✓ IT-ITES exports from India grew from USD 13.3 billion in FY 2003-04 to USD 18.2 billion in FY 2004-05.
- ✓ India's stock of foreign exchange earnings risen from USD 5.8 billion in FY 1990-91 to USD 139 billion in January 2006.
- ✓ Americas and Europe remain the key markets, accounting for over 90 per cent of IT-ITES exports.



***“To stay in lead and increase India's share in the global market, the Indian government and IT/BPO industry need to focus on moving up the value chain by cultivating deep and enduring innovation across three dimensions -  
a) Business model innovation;  
b) Knowledge innovation; and  
c) Ecosystem innovation.***





“Knowledge and Innovation have already become the major competitive advantages of many companies...”

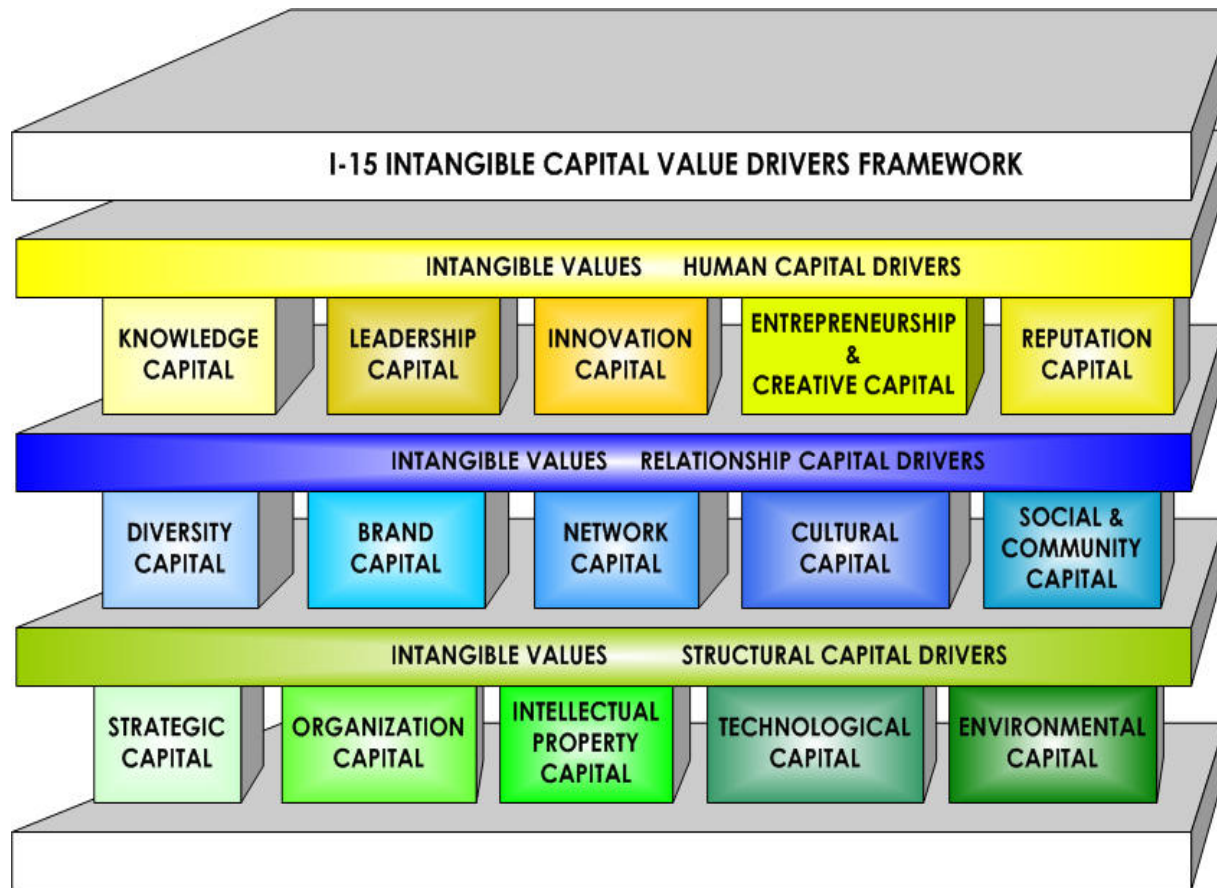
Intellectual capital (IC) forms the basis for high quality products and services as well as for organizational innovations.”

- *Strengthen the competitiveness and innovation potential of European organizations by systematically activating their IC.*
- *Establish IC Statement as an important and valuable management tool in a Knowledge-driven economy.*
- *Integrate and consolidate individual national approaches on ICaS on a European Level.*

“Backbone of the European Economy”



# KIZ P<sup>7</sup> Blueprint: Performance



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*Intent: To gain an understanding of which drivers and influencing variables are most germane and - if established - would yield expected standards of results, and to put the plan in motion.*

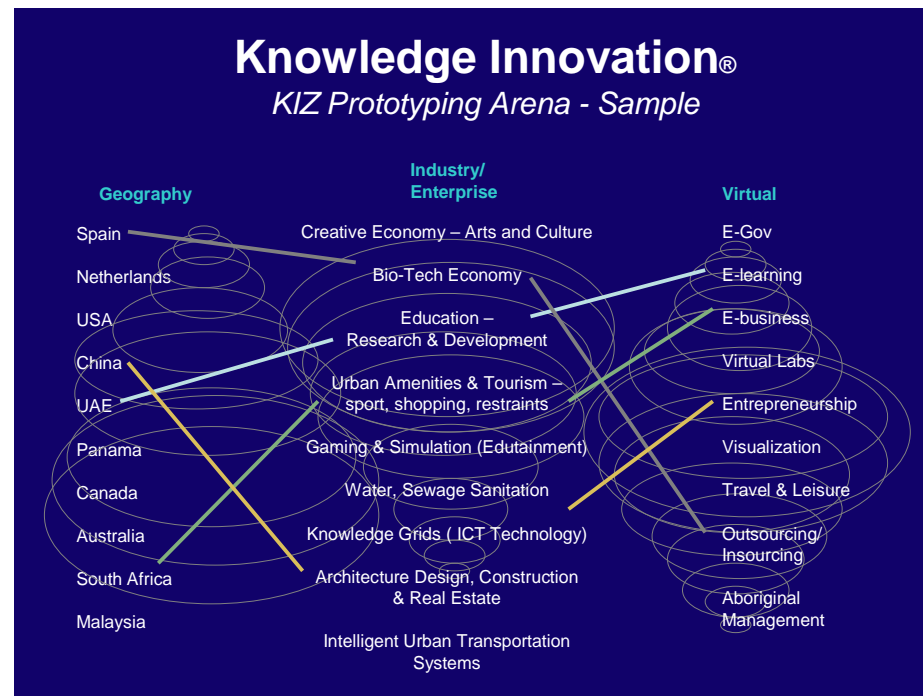
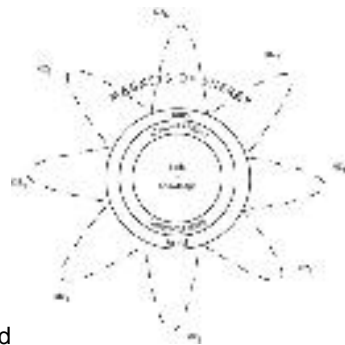


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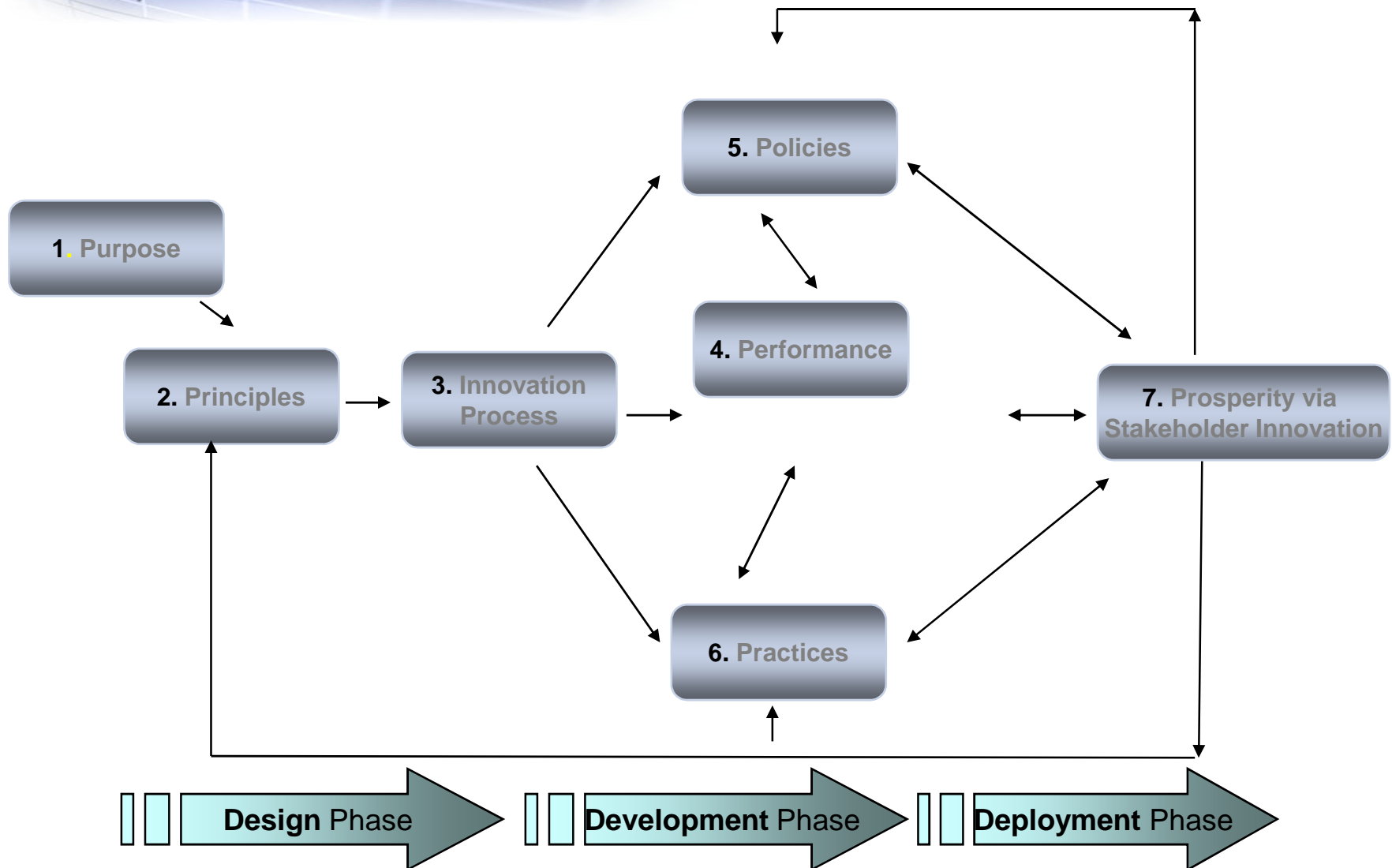
# How to prototype solutions?

## Knowledge Innovation<sup>®</sup> Zones





# Knowledge Innovation® P<sup>7</sup> Blueprint



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# P<sup>7</sup> KIZ Recommendations

- **Purpose**: Ground your intent in the context of global trends – ideally according to an Knowledge-based Economy, Society and Infrastructure.
- **Principles**: Examine the foundations of vision, values and standards based upon the most accurate analysis of standards to emulate.
- **Process**: Perform a systematic gap analysis of the relative strengths and weakness of the enterprise resulting in an integrated knowledge strategy and projects to affect high-performance.
- **Performance**: Understanding which drivers and influencing variables are most germane and - if established - would yield expected results, and to put the plan in motion.
- **Policies**: Visit existing policies to stimulate more effective the knowledge-based economic and financial policies to foster human and technical communications across boundaries and result in more efficient and effective innovation practices.
- **Practices**: Establish bench-learning, (i.e., learn from the best), to transfer those insights into the leadership and to be able to map and visualize the knowledge innovation gained.
- **Prosperity**: Create mechanisms to ensure constant iteration of new products and services to meet constituent needs while maintaining an innovative competitive positioning.



# Questions?



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Photos by Bevin Murphy & Carol Hayes





*“Better overall performance comes when executives, managers and professionals can actively build upon another's competencies, building trusting and dynamic relationships where their creative and innovative ideas flow freely.”*

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# US - KIZ Initiatives



<b>Smart Communities</b> [San Diego, CA]	<a href="http://www.smartcommunities.org/">http://www.smartcommunities.org/</a>
<b>San Gabriel Economic Partnership</b> [Irwindale, CA.]	<a href="http://www.valleyconnect.com/index.aspx">http://www.valleyconnect.com/index.aspx</a>
<b>Cultural Initiatives Silicon Valley</b> [San Jose, CA]	<a href="http://www.ci-sv.org/pdf/Index-2005.pdf">http://www.ci-sv.org/pdf/Index-2005.pdf</a>
<b>Chicago Metropolis 2020</b> [Chicago, Illinois]	<a href="http://www.chicagometropolis2020.org/">http://www.chicagometropolis2020.org/</a>
<b>Kansas Bioscience Authority</b> [Olathe, Kansas]	<a href="http://www.kansasbioauthority.org">http://www.kansasbioauthority.org</a>
<b>Louisiana Innovation Council</b> [Baton Rouge, LA]	<a href="http://gov.louisiana.gov/assets/docs/2009EOLouisianaInnovationCouncil.pdf">http://gov.louisiana.gov/assets/docs/2009EOLouisianaInnovationCouncil.pdf</a>
<b>Maine Executive Office of Innovation</b> [Augusta, Maine]	<a href="http://www.maineinnovation.com/about_us/default.asp">http://www.maineinnovation.com/about_us/default.asp</a>
<b>Imagine Nations Group</b> [Pasadena, Maryland]	<a href="http://www.imagenations.org/Home.aspx">http://www.imagenations.org/Home.aspx</a>
Boston <b>World Partnerships</b> [Boston, MA]	<a href="http://www.bostonworldpartnerships.com/">http://www.bostonworldpartnerships.com/</a>
<b>Boston Indicators Project</b> [Boston, MA]	<a href="http://www.bostonindicators.org/IndicatorsProject/Content.aspx?id=602">http://www.bostonindicators.org/IndicatorsProject/Content.aspx?id=602</a>



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<b>John Adams Innovation Institute</b> [ Westborough, MA]	<a href="http://www.masstech.org/institute2009/index.html">http://www.masstech.org/institute2009/index.html</a>
<b>Initiative for a New Economy</b> [Boston, MA]	<a href="http://www.initiativeforaneweconomy.com/about_us.html">http://www.initiativeforaneweconomy.com/about_us.html</a>
<b>Innovation Valley</b> [Haverhill, MA]	<a href="http://www.ivalley.org/">http://www.ivalley.org/</a>
<b>Michigan Smart Zones</b> [Lansing, MI]	<a href="http://www.michigan.org/medc/smartzones/program/">http://www.michigan.org/medc/smartzones/program/</a>
<b>Michigan Future Inc.</b> [Ann Arbor, MI]	<a href="http://www.michiganfuture.org/">http://www.michiganfuture.org/</a>
<b>Capital City Bioscience Corporation</b> [St. Paul, MN]	<a href="http://www.stpaulbioscience.com/">http://www.stpaulbioscience.com/</a>
<b>Mississippi Technology Alliance</b> [Ridgeland, MI]	<a href="http://www.technologyalliance.ms/index.php">http://www.technologyalliance.ms/index.php</a>
<b>Nebraska Innovation Technology Alliance</b> [Lincoln, NE]	<a href="http://www.nizc.org/">http://www.nizc.org/</a>
<b>Nebraska Innovation Park</b> [Lincoln, NE]	<a href="http://www.unl.edu/ucomm/chancellor/nipark/">http://www.unl.edu/ucomm/chancellor/nipark/</a>
<b>Hartford-Springfield Knowledge Corridor</b> [CT and MA]	<a href="http://www.hartfordspringfield.com/">http://www.hartfordspringfield.com/</a>



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<b>New England Futures</b> [Montpelier, VT]	<a href="http://www.newenglandfutures.org">http://www.newenglandfutures.org</a>
<b>New Jersey Innovation Zones</b> [Camden, Newark, and New Brunswick, NJ]	<a href="http://www.njeda.com/web/Aspx_pg/Templates/Pic_Text.aspx?Doc_Id=137&amp;menuid=777&amp;topid=718&amp;levelid=5&amp;midid=730">http://www.njeda.com/web/Aspx_pg/Templates/Pic_Text.aspx?Doc_Id=137&amp;menuid=777&amp;topid=718&amp;levelid=5&amp;midid=730</a>
<b>Technology Valley</b> [Albany, NY]	<a href="http://www.techvalley.org/">http://www.techvalley.org/</a>
<b>Buffalo Regional Knowledge Network</b> [Buffalo, NY]	<a href="http://rkn.buffalo.edu">http://rkn.buffalo.edu</a>
<b>Buffalo-Niagra Enterprise</b>	<a href="http://rkn.buffalo.edu">http://rkn.buffalo.edu</a>
<b>The Levin Institute – Globalization 101</b> [New York, NY]	<a href="http://www.globalization101.org/contact">http://www.globalization101.org/contact</a>
<b>Research Triangle Park</b> <b>Research Triangle Park Foundation</b> <b>Research Triangle Institute [NC]</b>	<a href="http://www.researchtriangle.org">http://www.researchtriangle.org</a> <a href="http://www.rtp.org/main/index.php">http://www.rtp.org/main/index.php</a> <a href="http://www.rti.org">http://www.rti.org</a>
<b>HASTAC – Duke University</b> [Raleigh, NC]	<a href="http://www.hastac.org">http://www.hastac.org</a>
<b>Semiconductor Research Corporation</b> [Raleigh, NC]	<a href="http://www.src.org/">http://www.src.org/</a>
<b>Ohio Third Frontier Project [Columbus, OH]</b>	<a href="http://www.ohio3rdfrontier.org/index.asp">http://www.ohio3rdfrontier.org/index.asp</a>



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<b>Akron Biomedical Corridor</b> [Akron, OH]	<a href="http://www.akronbiomedicalcorridor.com">http://www.akronbiomedicalcorridor.com</a>
<b>Institute For Open Economic Development Networks</b> [Cleveland, OH]	<a href="http://www.i-open.org">http://www.i-open.org</a>
<b>Keystone Innovation Zones</b> [Harrisburg, PA]	<a href="http://www.harrisburgregionalchamber.org/business/kiz/about_kiz.asp">http://www.harrisburgregionalchamber.org/business/kiz/about_kiz.asp</a>
<b>Great Valley Technology Alliance (GVTA)</b> [Wilkes-Barre, PA]	<a href="http://www.greatvalleyalliance.com/great_valley.html">http://www.greatvalleyalliance.com/great_valley.html</a>
<b>Business Innovation Factory</b> [Providence, RI]	<a href="http://www.businessinnovationfactory.com">http://www.businessinnovationfactory.com</a>
<b>2010 Initiative</b> [Pierre, SD]	<a href="http://www.2010initiative.com">http://www.2010initiative.com</a>
<b>Technology Gateway</b> [St. Louis, MI]	<a href="http://www.technologygateway.org/about_us.asp">http://www.technologygateway.org/about_us.asp</a>
<b>Knoxville-Oak Ridge Region – Innovation Valley</b> [Knoxville, TN]	<a href="http://www.innovationvalleypartners.com/">http://www.innovationvalleypartners.com/</a>
<b>Institute for Capital and Creativity (IC2); Austin Technology Incubator (ATI); Austin Human Capital; Austin Angel Network</b>	<a href="http://www.ic2.utexas.edu/">http://www.ic2.utexas.edu/</a> <a href="http://www.ati.utexas.edu/">http://www.ati.utexas.edu/</a> <a href="http://www.austinhumancapital.com/index.html">http://www.austinhumancapital.com/index.html</a> <a href="http://angelinvestinginaustin.blogspot.com/">http://angelinvestinginaustin.blogspot.com/</a>
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<b>Innovation Research Park</b> [VA]	<a href="http://www.irpodu.com/aboutpark/">http://www.irpodu.com/aboutpark/</a>
<b>Washington State Innovation Zone</b> projects	<a href="http://www.governor.wa.gov/priorities/economy/innovation">http://www.governor.wa.gov/priorities/economy/innovation</a>
<b>Prosperity Partnership</b> [Seattle, WA]	<a href="http://www.prosperitypartnership.org/index.htm">http://www.prosperitypartnership.org/index.htm</a>
<b>Wisconsin Technology Council - Vision 2020</b> [Madison, WI]	<a href="http://www.wisconsintechcouncil.com">www.wisconsintechcouncil.com</a>